

# ALIGNMENT TO THE DISTRICT DELIVERY MODEL: ONE PLAN



## Strategic Planning session

By CDC Strategic Management

Date: 06 December 2022



**correctional services**

Department:  
Correctional Services  
REPUBLIC OF SOUTH AFRICA



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## PURPOSE

- To identify catalytic projects within the Regions and Management Areas for future participation in the One Plan for each Metropolitan and District.
- To align the Management Areas of the DCS to the District Delivery Model One Plan.

## **DISTRICT DEVELOPMENT MODEL (DDM) OBJECTIVES**

- DDM is anchored on the ONE PLAN – this intergovernmental plan sets out a long-term development trajectory for the district /metro transformation.
- A new integrated planning model for integrated governance which seeks to foster and integrated and district based delivery approach aimed at fast tracking service delivery and ensuring that municipalities are adequately supported as well as resourced to carry out their mandate
- Validate local government as an epicentre for development and address challenges by unblocking any challenges to service delivery and stabilising local government.
- The approach pursues development through integrated “One Plans” per district.

## **DISTRICT DEVELOPMENT MODEL (DDM) OBJECTIVES**

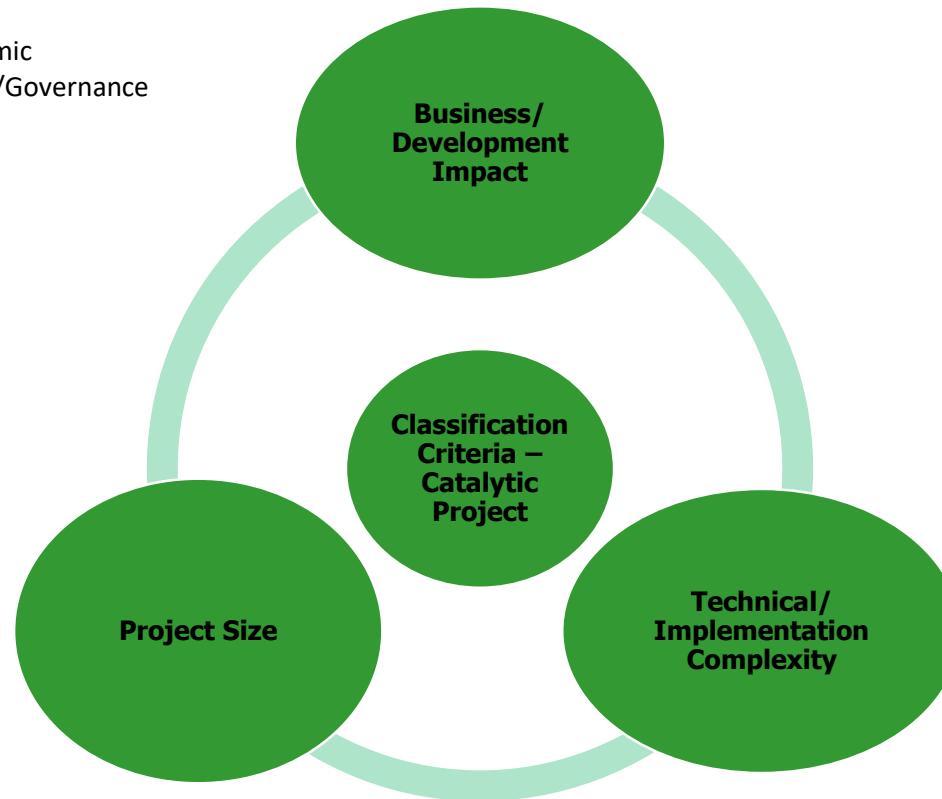
- Address silos in planning, budgeting and implementation
- Maximise impact and align plans as well as resources at our disposal through “One District”, “One Plan” and “One Budget”
- Narrow the distance between people and government by strengthening the coordination role and capacities at the district level
- Final one plans and first generation one plans have been completed in 50 districts and metros respectively.



# CATALYTIC PROJECTS – CLASSIFICATION CRITERIA

## Business / Development Impact

- Project estimated Value
- Improvement on Economic Throughput/Operations/Governance
- Impact on Stakeholders



## Project Size

- Capital Cost
- Project Team Size – (Training/Jobs Created)
- Number of Interfaces/ Partnerships
- Implementation Duration

## Technical/ Implementation Complexity

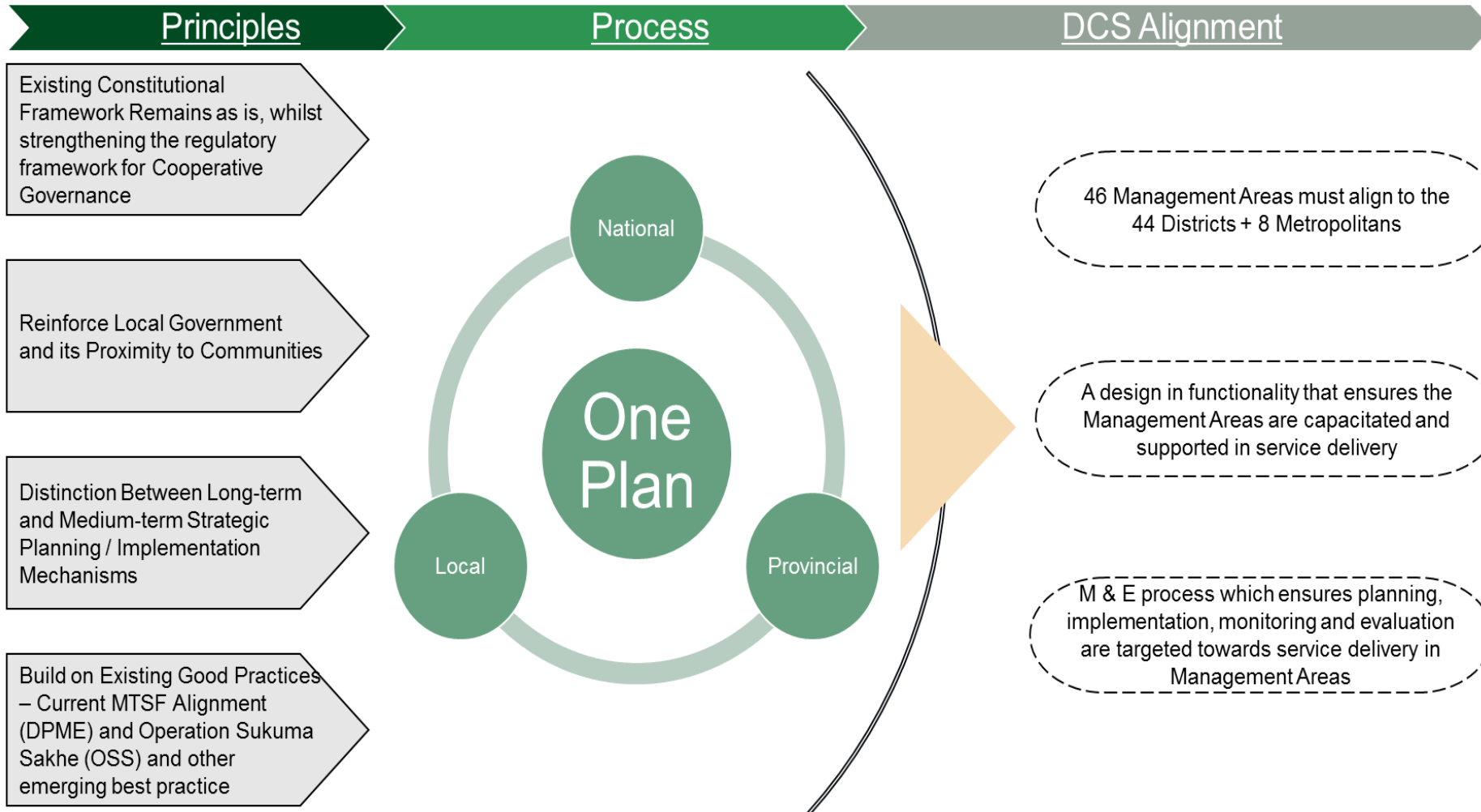
- Development Scope (Metro/District/ Local)
- Technical Development (3<sup>rd</sup> Party specialist)
- Procurement (PPP, BBEE, etc.)
- Infrastructure Construction / HC – etc.

- Large scale economic development and spatial transformation projects generally implemented in partnership between public and private sectors
- Significant investment value
- Span across multiple geographic spaces
- Blend of financing required especially but not limited to bulk infrastructure projects
- Substantial development impact:
  - Economic growth
  - Job creation
  - Skills development
  - Rates base increase (revenue potential)
  - Spatial transformation

## DCS DISTRICT DEVELOPMENT MODEL (DDM)

- The Department has identified two catalytic projects which are strategic capital projects geared to address the significant social, economic, institutional and spatial developmental needs as expressed in the One Plan Vision, Strategies and Transformation Focal Areas of People Development and Infrastructure Engineering.
- The identified projects align to the three reporting elements appropriate within the DDM context namely: 1) project size, 2) business and development impact and 3) technical and implementation complexity.

# DCS ALIGNMENT TO THE DISTRICT DELIVERY MODEL





## DCS DISTRICT DEVELOPMENT MODEL (CATALYTIC PROJECTS)

Area of intervention		Project description	Budget allocation	District Municipality	Location: GPS coordinates	Project leader	Social partners
1.	Upgrading of Burgersdorp Correctional Centre	Upgrading of correctional centre to approximately 500 bedspaces and provision of support amenities, and development and care facilities	R 469 973 777	Joe Gqabi	30.9941° S 26.3093° E	Acting Regional Commissioner Eastern Cape	Department of Public Works and Infrastructure
2.	Upgrading of Parys Correctional Centre	Provision of additional bedspaces to approximately 250 bedspaces, support amenities, and development and care facilities; and upgrade of existing dilapidated structures	R 332 080 943	Fezile Dabi	-26° 54' 11.88" S 27° 27' 26.17" E	Regional Commissioner Free State & Northern Cape	Department of Public Works and Infrastructure

## DCS DISTRICT DEVELOPMENT MODEL (CATALYTIC PROJECTS) Cont..

Area of intervention		Project description	Budget allocation	District Municipality	Location: GPS coordinates	Project leader	Social partners
3.	Upgrading of Lichtenburg Correctional Centre	Provision of additional bedspaces to approximately 500 bedspaces, support amenities, and development and care facilities; and upgrade of existing dilapidated structures	R 419 691 494	Ditsobotla Local municipality	-26.15558, 26.15489	Regional Commissioner LMN	DBSA
4.	Upgrading of Port Shepstone Correctional Centre	Provision of additional bedspaces to approximately 260 bedspace	R 120 000 000	Ugu District Municipality	-30.73938, 30.45273	Regional Commissioner LMN	DBSA
5.	New DCS Head office building	Building of new DCS Head Office	R 100 000 000	City of Tshwane Metropolitan Municipality	-25.761743, 28.186824.	DCS National Commissioner	Department of Public Works and Infrastructure

# DCS DISTRICT DEVELOPMENT MODEL (CATALYTIC PROJECTS)

Area of intervention		Project description	Budget allocation	District Municipality	Location: GPS coordinates	Project leader	Social partners
1.	Upgrading of Burgersdorp Correctional Centre	Provision of additional bedspaces to approximately 500 bedspaces, support amenities, and development and care facilities; and upgrade of existing dilapidated structures	R 469 973 777	Joe Gqabi	30.9941° S 26.3093° E	Acting Regional Commissioner Eastern Cape	Department of Public Works and Infrastructure
2.	Upgrading of Parys Correctional Centre	Provision of additional bedspaces to approximately 250 bedspaces, support amenities, and development and care facilities; and upgrade of existing dilapidated structures	R 332 080 943	Fezile Dabi	-26° 54' 11.88" S 27° 27' 26.17" E	Regional Commissioner Free State & Northern Cape	Department of Public Works and Infrastructure

# GAUTENG DDM COORDINATORS

DDM REPRESENTATIVE	NAME AND SURNAME	CONTACT NUMBERS	CONTACT EMAIL
<b>PROVINCIAL COGTA COORDINATOR:</b>	Mr Josiah Diale Lodi	072 282 3264	<a href="mailto:diale.lodi@gauteng.gov.za">diale.lodi@gauteng.gov.za</a> <a href="mailto:Josiah.lodi@gauteng.gov.za">Josiah.lodi@gauteng.gov.za</a>
<b>NATIONAL PROVINCIAL SUPPORT TEAM LEADER:</b>	Mr Clive Maduna		Mr Clive Maduna <a href="mailto:clivem@cogta.gov.za">clivem@cogta.gov.za</a>
<b>DCS PROVINCIAL REPRESENTATIVE:</b>	Adv Moeketsi Mashibini	012 420 0102 0713344426	Moeketsi.Mashibini@dcs.gov.za

# GAUTENG

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
City of Ekurhuleni	Boksburg Modderbee	IRPTN: Infrastructure and Implementing (PTNG) (R237 074 000)	Offender labour
City of Johannesburg	Leeuwkop Johannesburg	Department of Education various projects: (R477 663 140)	Offender labour Supply of production workshop products
City of Tshwane	Zonderwater Kgoši Mampuru II Baviaanspoort	Wetland Rehabilitation Mixed human settlement projects X 7 (No rand value)	Offender labour
West Rand District	Krugersdorp	Upgrade water and sanitation infrastructure over a period of five years (R200 million)	Offender labour



# LIMPOPO DDM COORDINATORS

DDM REPRESENTATIVE	NAME AND SURNAME	CONTACT NUMBERS	CONTACT EMAIL
<b>PROVINCIAL COGTA COORDINATOR:</b>	Mr Nyiko Mashamba	066 484 0000	<a href="mailto:MashambaNS@coghsta.limpopo.gov.za">MashambaNS@coghsta.limpopo.gov.za</a>
	Paul Mohlala	064 880 2193	<a href="mailto:MohlalaPM@coghsta.gov.za">MohlalaPM@coghsta.gov.za</a>
<b>NATIONAL PROVINCIAL SUPPORT TEAM LEADER:</b>	Ms Fortunate Makhubu		<a href="mailto:fortunatem@cogta.gov.za">fortunatem@cogta.gov.za</a>
<b>DCS PROVINCIAL REPRESENTATIVE:</b>	Mr Tlabo Thokolo	012 306 2053 083 270 7075	Tlabo.Thokolo@dcs.gov.za

# MPUMALANGA DDM COORDINATORS

DDM REPRESENTATIVE	NAME AND SURNAME	CONTACT NUMBERS	CONTACT EMAIL
<b>PROVINCIAL COGTA COORDINATOR:</b>	Mr Tshwarelo Mashego Mr Bongani Ntiwane	082 881 4472	<a href="mailto:ETmashego@mpg.gov.za">ETmashego@mpg.gov.za</a>  BCntiwane@mpg.gov.za
<b>NATIONAL PROVINCIAL SUPPORT TEAM LEADER:</b>	Ms Boitumelo Diale		<a href="mailto:boitumelod@cogta.gov.za">boitumelod@cogta.gov.za</a>
<b>DCS PROVINCIAL REPRESENTATIVE:</b>	Mr Tlabo Thokolo	012 306 2053 083 270 7075	Tlabo.Thokolo@dcs.gov.za

# NORTH WEST DDM COORDINATORS

DDM REPRESENTATIVE	NAME AND SURNAME	CONTACT NUMBERS	CONTACT EMAIL
<b>PROVINCIAL COGTA COORDINATOR:</b>	Mr James Mashigo Mr Mothusi Oagile	N/A 066 040 2684	<a href="mailto:jmashigo@nwpg.gov.za">jmashigo@nwpg.gov.za</a> <a href="mailto:Oagilem@nwpg.gov.za">Oagilem@nwpg.gov.za</a>
<b>NATIONAL PROVINCIAL SUPPORT TEAM LEADER:</b>	Mr Loyiso Ncoko		<a href="mailto:loyison@cogta.gov.za">loyison@cogta.gov.za</a>
<b>DCS PROVINCIAL REPRESENTATIVE:</b>	Mr Tlabo Thokolo	012 306 2053 083 270 7075	Tlabo.Thokolo@dcs.gov.za

## LIMPOPO, MPUMALANGA AND NORTH WEST (LMN)

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
Capricorn District (envisaged projects not quantified in monetary terms)	Polokwane	<ul style="list-style-type: none"> <li>Agro – processing (R5 million) Goat meat production</li> </ul>	Storage of Agricultural produce Offender labour
Sekhukhune District	Polokwane	<ul style="list-style-type: none"> <li>(No multi year projects, most project end in 2023, others have no budget)</li> </ul>	Offender labour
Mopani District	Polokwane	<ul style="list-style-type: none"> <li>Routine road maintenance inclusive of bush clearing and storm water management (R57 million) SANRAL</li> </ul>	Offender labour
Waterberg District	Polokwane	<ul style="list-style-type: none"> <li>Presidential Infrastructure Coordinating Committee (PICC) (R145 million, others no monetary value attached)</li> </ul>	Offender labour
Vhembe District	Thohoyandou	<ul style="list-style-type: none"> <li>Market: fresh produce</li> </ul>	Offender labour Storage of Agricultural produce

## LIMPOPO, MPUMALANGA AND NORTH WEST (LMN)

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
Nkangala District	Witbank	<ul style="list-style-type: none"> <li>High Altitude Sports centre (R5.3 bil)</li> <li>Steve Tshwete Hotel and Convection Centre (R350 mil)</li> <li>Loskop Regional Bulk Water Supply Scheme for Thembisile Hani Local Municipality by NDM (R180 mil)</li> </ul>	Offender labour
Gert Sibanda District	Bethal	<ul style="list-style-type: none"> <li>Sewer spillages and poor effluent discharged (R900 mil)</li> <li>Water interruptions and leaks (R900 mil)</li> <li>Poor water quality (R600 mil)</li> </ul>	Offender labour
Ehlanzeni	Barberton	<ul style="list-style-type: none"> <li>Special Economic Zone (SEZ) (R23 bil)</li> <li>Mkhuhlu Agrihub (R1 bil)</li> <li>MPU INT Fresh Produce Market (R2 bil)</li> </ul>	Offender labour Agri processing Agri storing



## LIMPOPO, MPUMALANGA AND NORTH WEST (LMN)

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
Bojanala Platinum District	Rustenburg	<ul style="list-style-type: none"> <li>District Fresh produce markets (R100 mil)</li> <li>Renovations of Schools (R1 bil)</li> <li>Development of Gender Based Violence Centres (R50 mil)</li> <li>District Agripark and industrial Hubs (R5 bil)</li> </ul>	Agro storage & processing Offender labour
Dr Kenneth Kaunda District (Other potential projects not budgeted for)	Klerksdorp	<ul style="list-style-type: none"> <li>Improve Road Network Infrastructure within the district (R10.2 bil)</li> </ul>	Offender labour

## LIMPOPO, MPUMALANGA AND NORTH WEST (LMN)

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
Ngaka Modiri Molema	Rooigrond	<ul style="list-style-type: none"> <li>Fresh produce market (R60 mil)</li> <li>Establishment of New Bulk water sources. (R5 bil)</li> </ul>	Agro storage & processing Offender labour
Dr Ruth Mompati	Rooigrond	<ul style="list-style-type: none"> <li>Greater Taung Livestock</li> <li>Improvement Programme (No budget allocated for all projects listed)</li> </ul>	Offender labour Support DCS SSSF

# KZN DDM COORDINATORS

DDM REPRESENTATIVE	NAME AND SURNAME	CONTACT NUMBERS	CONTACT EMAIL
PROVINCIAL COGTA COORDINATOR:	Ms Lisa Del Grande	083 461 1426	<a href="mailto:Lisa.DelGrande@kzncogta.gov.za">Lisa.DelGrande@kzncogta.gov.za</a>
	Ms Melissa Pillay	073 043 6770	<a href="mailto:Melissa.Pillay@kzncogta.gov.za">Melissa.Pillay@kzncogta.gov.za</a>
NATIONAL PROVINCIAL SUPPORT TEAM LEADER:	Ms Nolwazi Njokweni		<a href="mailto:nolwazin@cogta.gov.za">nolwazin@cogta.gov.za</a>
DCS PROVINCIAL REPRESENTATIVE:	Mr Mnikelwa Nxele	033 355 7337 082 825 5406	<a href="mailto:mnikelwa.nxele@dcs.gov.za">mnikelwa.nxele@dcs.gov.za</a>

# KWAZULU NATAL

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
eThekweni Metropolitan	Westville	<ul style="list-style-type: none"> <li>No projects could be identified as no monetary value was attached</li> </ul>	n/a
Amajuba District	Waterval	<ul style="list-style-type: none"> <li>Green energy development (R2 bil)</li> </ul>	Offender labour
Harry Gwala District	Kokstad	<ul style="list-style-type: none"> <li>Integrated Municipal Infrastructure Delivery ( R30 mil)</li> <li>Industrial / Agroprocessing Economic Hubs (Potential project (no budget allocated)</li> </ul>	Offender labour

# KWAZULU NATAL

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
King Cetswayo District (Other potential projects not budgeted for)	Empangeni	<ul style="list-style-type: none"> <li>Richards Bay Airport Relocation and Redevelopment (R7 mil)</li> </ul>	Offender labour
uMgungundlovu District	Pietermaritzburg	<ul style="list-style-type: none"> <li>Hospital expansion, development of shopping centre and education precinct. (R2.5 bil)</li> </ul>	Offender labour Support DCS SSSF
uMzinyathi District	Glencoe	<ul style="list-style-type: none"> <li>(No projects identified, listed ones less than the threshold)</li> </ul>	n/a



# KWAZULU NATAL

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
Zululand District	Ncome	<ul style="list-style-type: none"> <li>Most projects not multi-year, others no funded.</li> <li>There are various school projects funded with potential to leverage on, however they are less than the catalytic project threshold</li> </ul>	n/a
iLembe District	Empangeni	<ul style="list-style-type: none"> <li>No projects listed in the plan</li> </ul>	n/a
Ugu district	Kokstad	<ul style="list-style-type: none"> <li>Port Shepstone Technology hub (Innovation Centre) (R45.5 mil)</li> </ul>	Offender labour Support DCS SSSF
uTHUGELA	Glencoe Management Area	<ul style="list-style-type: none"> <li>uThugela Electronics Hub (R187 million)</li> </ul>	Offender labour Enhance DCS SSSF

# EASTERN CAPE DDM COORDINATORS

DDM REPRESENTATIVE	NAME AND SURNAME	CONTACT NUMBERS	CONTACT EMAIL
<b>PROVINCIAL COGTA COORDINATOR:</b>	Mr Don Nyatela Mr Dumile Damane	082 698 3156 082 495 3340	<a href="mailto:Don.nyatela@eccogta.gov.za">Don.nyatela@eccogta.gov.za</a> Dumile.damane@eccogta.gov.za
<b>NATIONAL PROVINCIAL SUPPORT TEAM LEADER:</b>	Mr Pankie Matomela		<a href="mailto:pankiem@cogta.gov.za">pankiem@cogta.gov.za</a>
<b>DCS PROVINCIAL REPRESENTATIVE:</b>	Mr Lucky Mthethwa	043 706 7808 066 567 3675	Lucky.Mthethwa@dcs.gov.za

## EASTERN CAPE

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
Buffalo City Metropolitan	East London Amathole	<ul style="list-style-type: none"> <li>Upgrading of Recreational Facility (R103 mil)</li> <li>Oceans Economy (potential project, no budget)</li> <li>Aquaculture: development and incubation of small-scale fish farming enterprises (potential project, no budget)</li> </ul>	Agro storage & processing Offender labour
Nelson Mandela Bay Metropolitan	St Albans	<ul style="list-style-type: none"> <li>Projects not multi – year and no budget allocated, plan developed prior 2021 (source new plan if available)</li> </ul>	n/a

## EASTERN CAPE

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
OR Tambo District	uMthatha	<ul style="list-style-type: none"> <li>Five of the 6 catalytic projects identified are infrastructure related and fall within the tertiary (services) sector. Considering the significant potential of the district in the agricultural sector, a higher value should be placed on the identification of at least one significant agricultural project that could have major spin-offs and linkages to the secondary and tertiary sectors.</li> </ul>	Offender labour Enhance DCS SSSF
Sarah Baartman District	Kirkwood	<ul style="list-style-type: none"> <li>Closure of landfill sites and establishment of Regional Landfill site, transfer sites, recycling and composting facilities (R150 mil)</li> </ul>	Offender labour Enhance DCS SSSF

## EASTERN CAPE

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
Joe Gqabi District	SADA	<ul style="list-style-type: none"> <li>Wetlands rehabilitation and improved ecosystem services (R32 mil)</li> </ul>	Offender labour
Alfred Nzo District	uMthatha	<ul style="list-style-type: none"> <li>In terms of ANDM, Key catalytic infrastructure initiatives that have the potential to more directly impact growth potential in the DM, inclusive of: (a) The Mzimvubu Multi-Purpose Initiative, as the district remains located within the wider Mzimvubu catchment area; as well as (b) The N2 Wild Coast Highway development.</li> </ul>	Offender labour



## EASTERN CAPE

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
Amathole District	Amathole	<ul style="list-style-type: none"> <li>Wetlands rehabilitation and improved ecosystem services (R31 mil). Most projects did not have budget or timeframe</li> <li>Department of Higher Education and Training- Middledrift (R 87 mil)</li> </ul>	Offender labour

# FREE STATE DDM COORDINATORS

DDM REPRESENTATIVE	NAME AND SURNAME	CONTACT NUMBERS	CONTACT EMAIL
<b>PROVINCIAL COGTA COORDINATOR:</b>	Mr Oupa Khoabane	082 413 6743	<a href="mailto:Oupa.khoabane@gmail.com">Oupa.khoabane@gmail.com</a>
	Mr Mbulelo Jafta	066 231 1874	Yusafnandoo@gmail.com
<b>NATIONAL PROVINCIAL SUPPORT TEAM LEADER:</b>	Ms Sylvia Gelderblom		<a href="mailto:sylvia@cogta.gov.za">sylvia@cogta.gov.za</a>
<b>DCS PROVINCIAL REPRESENTATIVE:</b>	Ms Subashini Moodley	051 404 0253 082 886 7795	Subashini.Moodley@dcs.gov.za

# NORTHERN CAPE DDM COORDINATORS

DDM REPRESENTATIVE	NAME AND SURNAME	CONTACT NUMBERS	CONTACT EMAIL
<b>PROVINCIAL COGTA COORDINATOR:</b>	Mr Andile Mbolekwa	071 860 4006	AMbolekwa@ncpg.gov.za
<b>NATIONAL PROVINCIAL SUPPORT TEAM LEADER:</b>	Mr Abinaar Ramadie		<a href="mailto:abinaarr@cogta.gov.za">abinaarr@cogta.gov.za</a>
<b>DCS PROVINCIAL REPRESENTATIVE:</b>	Ms Subashini Moodley	051 404 0253 082 886 7795	Subashini.Moodley@dcs.gov.za

## FREE STATE AND NORTHERN CAPE (FS/NC)

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
Mangaung Metropolitan	Grootvlei	<ul style="list-style-type: none"> <li>Agri-hub infrastructure (Design of Springfontein warehouse and Thaba Nchu abattoir (R 850 000 + R6 637 401)</li> <li>Department of Higher Education and Training - Grootvlei (R 87 mil)</li> </ul>	Offender labour
Fezile Dabi District	Groenpunt	<ul style="list-style-type: none"> <li>Construction of a Weir in Vaal River for Qalabotjha and Villiers communities (R45 million)</li> </ul>	Offender labour Enhance DCS SSSF
Xhariep District	Goedemoed	<ul style="list-style-type: none"> <li>Department of Education various projects (R2 mil)</li> <li>Most projects listed are no multi year and some without budgets</li> </ul>	Offender labour

## FREE STATE AND NORTHERN CAPE (FS/NC)

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
Francis Baard District	Kimberley	<ul style="list-style-type: none"> <li>Department of Education various projects (Multi-year projects)</li> </ul>	Offender Labour DCS SSSF opportunities
Pixley ka Seme District	Colesberg	<ul style="list-style-type: none"> <li>Catalytic projects not listed</li> </ul>	n/a
ZF Mgcawu District	Upington	<ul style="list-style-type: none"> <li>Agro-Processing Hub as part of the Agri-Hub Initiative.</li> <li>Hydrogen-Based Solar Energy Storage Units.</li> <li>Bio-Fertilizer Production Facility</li> </ul>	Agro storage & processing Offender labour DCS SSSF opportunities

## FREE STATE AND NORTHERN CAPE (FS/NC)

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
John Taole District	Upington Management Area	<ul style="list-style-type: none"> <li>Regional Hospital (Level4</li> <li>Transport corridor and gateway, with related infrastructure and network</li> </ul>	Offender labour DCS SSSF opportunities
Nakwa District	Upington Management Area	<ul style="list-style-type: none"> <li>Namakwa Special Economic Zone Boegoebaai Deep Sea Port</li> <li>Green Hydrogen project</li> </ul>	Offender labour DCS SSSF opportunities



# WESTERN CAPE DDM COORDINATORS

DDM REPRESENTATIVE	NAME AND SURNAME	CONTACT NUMBERS	CONTACT EMAIL
<b>PROVINCIAL COGTA COORDINATOR:</b>	Ms Nozuko Zamxaka Ms Eda Barnard	073 292 0672 n/a	<a href="mailto:Nozuko.Zamxaka@westerncape.gov.za">Nozuko.Zamxaka@westerncape.gov.za</a> Eda.Barnard@westerncape.gov.za
<b>NATIONAL PROVINCIAL SUPPORT TEAM LEADER:</b>	Mr Makgatle Jackals		<a href="mailto:mcjackals@cogta.gov.za">mcjackals@cogta.gov.za</a>
<b>DCS PROVINCIAL REPRESENTATIVE:</b>	Mr Delekile Klaas	021 550 6008 079 527 5122	Delekile.Klaas@dcs.gov.za

## WESTERN CAPE

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
Cape Winelands District	Allendale Brandvlei Goodwood Drakenstein Breede Rivier	<ul style="list-style-type: none"> <li>Regional Waste Management Facility: Conduct a Section 78 investigation and implement the recommendations.</li> <li>Review of Integrated Waste Management Plan</li> </ul>	Offender labour DCS SSSF opportunities
Central Karoo District	Southern Cape	<ul style="list-style-type: none"> <li>Waste Management</li> <li>Alternative Energy Sources</li> <li>Creating Safe and Cohesive Communities</li> </ul>	Offender labour DCS SSSF opportunities

## WESTERN CAPE

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
Overberg District	Voorberg Overberg	<ul style="list-style-type: none"> <li>• Waste Management</li> <li>• Expand on Rail Infrastructure</li> <li>• Overberg: Drug Rehabilitation Centre</li> <li>• Allen Vegetation</li> </ul>	Offender labour DCS SSSF opportunities
West Coast District	West Coast	<ul style="list-style-type: none"> <li>• Safety</li> <li>• Economic growth</li> <li>• Spatial restructuring and environmental management</li> <li>• Infrastructure Engineering</li> </ul>	Offender labour DCS SSSF opportunities

## WESTERN CAPE

DISTRICT	MANAGEMENT AREA	ID DDM CATALYTIC PROJECT	DCS CONTRIBUTION / PARTICIPATION
City of Cape Town Metropolitan	Pollsmoor	<ul style="list-style-type: none"> <li>One plan not received (Source plan from CoGTA)</li> </ul>	n/a
Garden Route District	Southern Cape	<ul style="list-style-type: none"> <li>Municipal Resilience And Responsiveness (Increase economic benefits in the Garden Route by R1 bil within 5 year)</li> <li>Resilient Agriculture and Agri-Processing</li> </ul>	Offender labour DCS SSSF opportunities

## REPORTING TEMPLATE DDM ONE PLAN: NAME OF REGION

IDENTIFIED DDM ONE PLAN PROJECT (PROJECT NAME & VALUE)	PROJECT DURATION	METRO / DISTRICT	MANAGEMENT AREA (NAME OF PARTICIPATING CORRECTIONAL CENTRE (S))	PROJECT DELIVERABLES & IMPACT	PROJECT START DATE	PROGRESS / COMMENTS	PROJECT END DATE

## ACTION REQUIRED

- Engagement with Joe Gqabi and Fezile Dabi Municipalities to include the two identified infrastructure projects (Burgersdorp and Parys) on the respective “One Plans”
- Regions and Management Areas to engage respective Districts on the “One Plans” to identify opportunities through prioritisation of production workshops, agricultural projects as well as looking into district-specific opportunities that promote offender rehabilitation coupled with producing commodities required within DCS in a safe and conducive environment.

## RECOMMENDATION

- MANCO to consider DCS alignment with the DDM and contributions to the “One Plans” for district and metro spaces.
- Regional Commissioner to pursue areas of cooperation within the various District and Metro “one plans” as aligned to Management Areas
- MANCO to adopt the revised reporting template





## Department of Correctional Services (DCS)

**Head Office:**  
Correctional Services  
124 WF Nkomo Street  
WF Nkomo and Sophie De Bruyn Streets  
Pretoria Central

Private Bag X136  
Pretoria  
0001  
Website: [www.dcs.gov.za](http://www.dcs.gov.za)

