

*December 2022*

# **STRATEGIC SESSION: BRIEFING ON THE FACILITIES OVERVIEW: STRATEGIC OBJECTIVES**



**correctional services**

Department:  
Correctional Services  
REPUBLIC OF SOUTH AFRICA

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# 1. Purpose of Presentation

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To apprise the DCS Management regarding the facilities infrastructure, with special emphasis on strategic objectives.

## 2. Background

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- The property portfolio of the Department consists of **243 *correctional*** facilities and **218 *community*** corrections offices, office accommodation, living quarters, agricultural facilities and production workshops.
- During the 2021/2022/2023 FY, allocations will be divided between DPWI, DBSA, IDT and DCS (own resources) in order to enhance maintenance processes and implementation.

## 2. Background

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### **The Property Portfolio can be summarised as follow;**

- Total number of correctional centres: 243
- Management Areas: 46
- New Generation Correctional Centres: 15/243 (6,2% )
- Public Private Partnership Correctional Centres: 02 (Kutama Sinthumule and Mangaung)
- Community Correctional facilities: 218 (private and state owned)
- Total leased office space: 185 100 m<sup>2</sup>
- Total number of private leases: 127 leases

## 2. Background

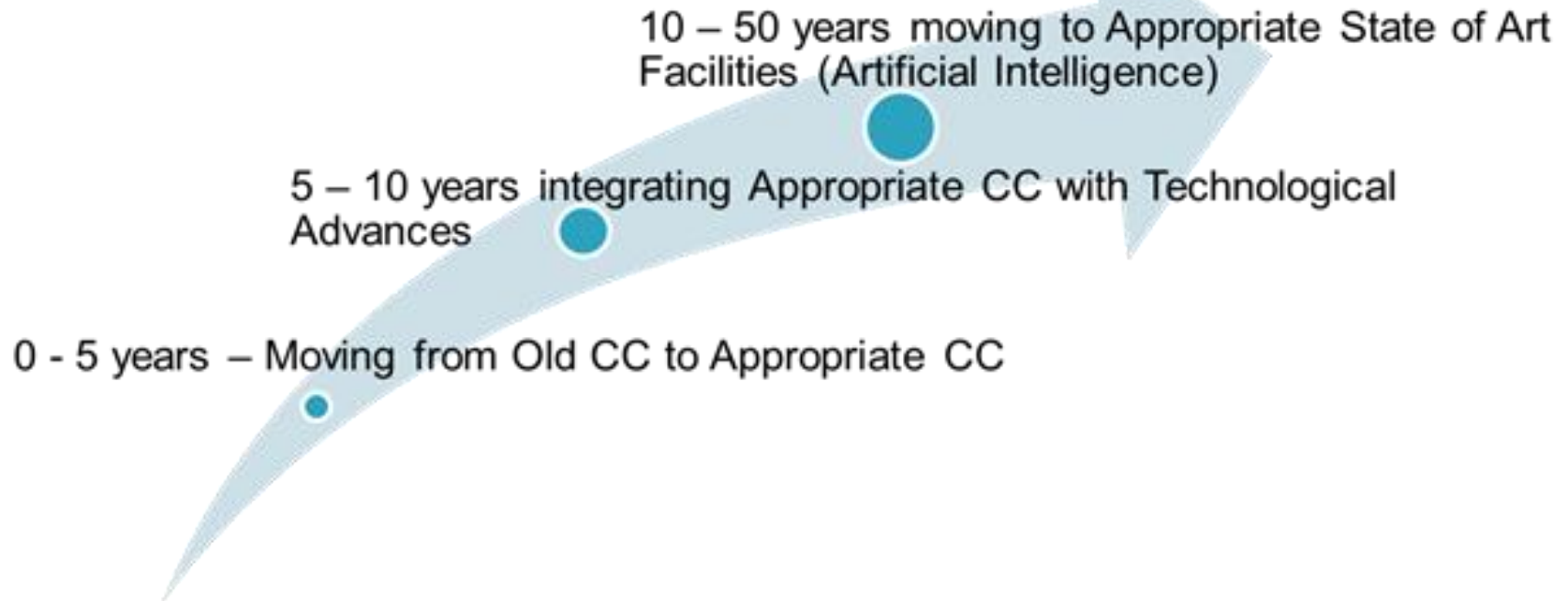
The condition of correctional centres can be summarised as follow;

Condition Rating	Percentage of correctional facilities	Number of correctional facilities
<b>Good</b>	4 %	10
Fair to Good	15 %	36
Fair	17 %	41
Fair to Poor	58 %	141
<b>Poor</b>	6 %	15



# 3. Strategic Objectives

During the DCS Strategic Session (15 to 20 July 2018) which was hosted at Kopanong Conference Centre, the National Commissioner reiterated that the modernization of DCS is pressing as part of shaping the future of corrections in South Africa, since the entire agenda of Government is about transformation.



# 3. Strategic Objectives

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**The Department's facilities planning and building programme must be:**

- ☐ Needs-driven and informed by an integrated justice system analysis;
- ☐ Designed to function as tools for rehabilitation;
- ☐ Creating performance infrastructure that embraces self-sufficiency;
- ☐ Smart emerging technologies to enable a safe environment for incarceration and adequate security; and
- ☐ Conditions consistent with human dignity.

In this regard, the DCS contributes towards the achievement of Outcome 3 of the National Development Plan (NDP), i.e. all people in South Africa are and feel safe. The National Development Plan (2030) states that infrastructure investment as a percentage of GDP needs to grow from 21% in 2015 to 30% by 2030.

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# 3. Strategic Objectives

**The following fundamentals will be revised in order to achieve accelerated infrastructure transformation:**

- The adoption of a paradigmatic strategic approach to the mitigation of a reactive facility management philosophy;
- Maintenance projects on existing infrastructure should not be seen as secondary importance to the apparently more attractive prospect of new infrastructure;
- Enhance self-sufficiency capacity for planned and unplanned maintenance;
- The implementation of facilities maintenance contracts in order to improve the overall condition of facilities;
- Revise and diversify the use of Implementing Agents in order to accelerate construction projects;

# 3. Strategic Objectives

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**The following fundamentals will be revised in order to achieve accelerated infrastructure transformation:**

- ☐ Implement and maintain advanced systems in order to automate and standardise security operations;
- ☐ Implement green technologies in order to enhance efficiency and to the reduced carbon footprint; and
- ☐ Revise current departmental policies and operating procedures related to facilities management processes in order to ensure continuous improvement.

## 4. Overview on Correctional Centres

Region	Number of Management Areas	Number of correctional centres		
		Number of centres temporarily closed	Number of active centres	Total number of centres
Eastern Cape	6	0	45	45
Gauteng	8	1 (Emthonjeni Juvenile): in construction phase: partially occupied	25	26
Free State / Northern Cape	7	1 (Parys): New Correctional centre under construction	46	47
KwaZulu-Natal	7	1 (Umzimkulu) partially operational since March 2022	41	42
Western Cape	10	2 (Brandvlei Max): phase 1 completed (Swellendam): outmoded/beyond economical repair	41	43
Limpopo/Mpumalanga / North West	8	2 (Brits): in construction (Geluk): outmoded / beyond economical repair	36	38
PPPs in FS/NC (1) and LMN (1)	0	0	2	2
Total	46	6	236	243

## 5. Financial Performance

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- The final percentage expenditure for the 2021/2022 Financial Year was;
  - Capital Allocation = 68,95%
  - Maintenance = 98,34%
  - Own Resources = 38%
  
- The total capital works budget allocated to DCS for the financial year 2022/2023 by National Treasury is R 484 488 000, comprising a “capital” portion (for upgrading, new and replacement works) of R 360 202 000 and a “current” portion (for maintenance, major repairs and renovations) of R 124 286 000

# 5. Financial Performance

**Diversify Procurement Strategy:** The budget was allocated to the implementing agents and DCS as indicated in the following table:-

PROJECT IMPLEMENTER	TOTAL ALLOCATION FOR 2022/2023
Department of Public Works & Infrastructure (DPWI)	R 131 068 243
Independent Development Trust (IDT)	R 189 385 000
Development Bank of Southern Africa (DBSA)	R 113 024 000
DCS	R 51 010 757
<b>TOTALS</b>	<b>R 484 488 000</b>

## 6b. Progress on Infrastructure Projects (bed space creation)

Infrastructure projects for creation of new bed space currently in progress (town planning/design)

PROJECT NAME	DESCRIPTION	COMMENTS / PROGRESS
Klerksdorp Correctional Centre	Construction of new 500 bed Medium correctional centre, support amenities and administration	Funded from 2023/2024
Leeuwkop Correctional Centre	Construction of new 1500 bed Juvenile correctional centre, support amenities and administration	Appointment of consultants underway. Anticipated completion of feasibility study December 2023
Mount Ayliff Correctional Centre	Construction of new 500 bed Medium correctional centre, support amenities and administration	Funded from 2023/2024
Potchefstroom Correctional Centre	Construction of a 500 bed facility for Potchefstroom (250 Medium & 250 Female) Centre	Funded from 2023/2024
Kirkwood Correctional Centre	Site clearance for 500 bed facility	Site clearance 80% complete. Anticipated completion December 2022
Lichtenburg Correctional Centre	Construction of approximately 500 bed correctional centre	The Municipality agreed to provide the required bulk services contribution at the cost of R42 million. All comments were received from Legal Services as well as Engineering Services level agreement between municipality and DPWI outstanding
Khayelisha / Macassar Correctional Centre	Construction of approximately 1500 bed space	Site Identification report was completed -in house and forwarded to UDM in February 2019 for the client's consideration.
Port Shepstone correctional centre	Construction of 1000 bed correctional centre	Site inspection conducted with the client. Awaiting the confirmation of site.

## 6c. Progress on Infrastructure Projects (other)

Infrastructure projects for creation other infrastructure currently in progress (town planning/design)

PROJECT NAME	DESCRIPTION	COMMENTS / PROGRESS
Grootvlei Management Area	Grootvlei Prison Construction a new Red Meat Abattoir at Grootvlei	Site clearance underway. Anticipated completion date December 2022
Grootvlei Management Area	Grootvlei Prison Construction of Incinerator	Site clearance underway. Anticipated completion date December 2022
Mkhuhlu Community Corrections	Site clearance for construction of Mkhuhlu Community Corrections offices	Funded from 2023/2024
Ga Masemola Community Corrections	Site clearance for construction of Ga-Masemola Community Corrections offices	Funded from 2023/2024
Vanrhynsdorp Correctional Centre	Site clearance in preparation for construction of housing for security and essential staff	Funded from 2023/2024
Tzaneen Correctional Centre	Completion of outstanding works and Construction of new Staff Accommodation	Funded from 2023/2024
New DCS Head office building	Conducting of feasibility study for a new head office building for DCS	Feasibility stud stage: TA I. Transaction Advisor team consulting with DCS branch heads to refine accommodation needs of branches
Various centres	Application for Atmospheric Emission License (AEL) Incinerator	Enabling programme for Self-Sufficiency projects. Funded from 2023/2024



# Thank You



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